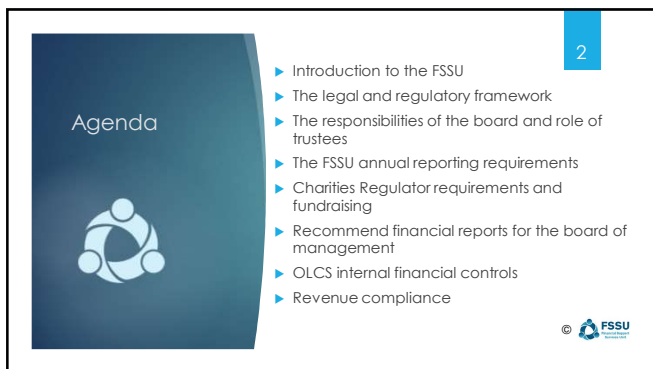
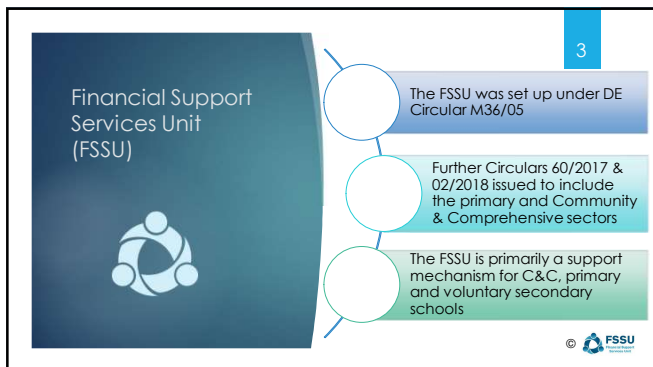




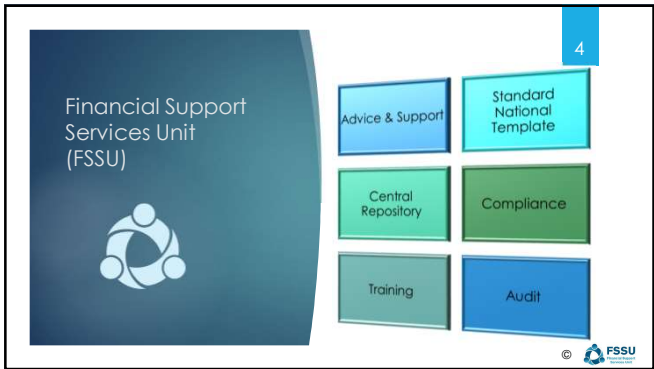
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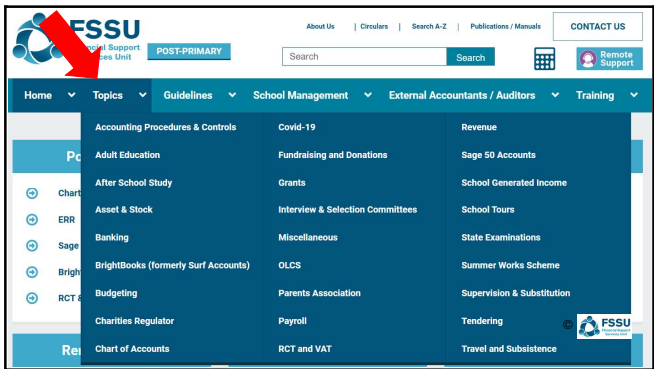
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6

Education
Act 1998
Section 15

10

The Board: Manages the school on behalf of the patron

Consults with and keeps the patron informed of decisions and proposals

Has regard to the efficient use of resources, the public interest and accountability



10

Education
Act 1998
Section 18

11

... a board shall keep all proper and usual accounts and records of all monies received by it or expenditure of such monies incurred by it and shall ensure that in each year all such accounts are properly audited or certified in accordance with best accounting practice.

Accounts kept in pursuance of this section shall be made available by the school concerned for inspection by the Minister and by parents of students in the school, in so far as those accounts relate to monies provided in accordance with section 12 .



11

The Board is responsible for:

12

Ensuring the school has adequate Internal Control procedures and strong Financial Management:

- ▶ Maintaining proper books and records
- ▶ School bank accounts
- ▶ Licence fee to Trustees
- ▶ Expenditure must not exceed income
- ▶ Annual budget
- ▶ Sub-Committee on Finance
- ▶ Cheque and electronic signatories
- ▶ Use of school premises
- ▶ Insurance



12

The Board is responsible for:

13

Ensuring the school has adequate Internal Control procedures and strong Financial Management:

▶ Compliance with Section 18 of the Education Act

▶ Obligations to Trustees/Patron in relation to reporting and land and buildings

▶ Consistent review of actual spending versus budget

▶ Approval of spending and payments

▶ OLCS requirements

FSSU

Financial Services Support Unit

13

Trustee approval needed for:

14

Extension, improvement or replacement of buildings and grounds

Hire purchase/lease agreements, bank loans, overdrafts or any loan

Borrowing money

Credit cards

Debit cards are not allowed

Annual accounts and budgeting

FSSU

Financial Services Support Unit

14

Annual Financial Reporting Requirements

15

Audited or unaudited accounts

Signed final accounts to trustees/patron

Report to parents & staff- summary

Include all bank accounts in the name of the school e.g. the parents association bank account

Invite external accountant/auditor to present accounts to the board & review management letter

Online submission of accounts to FSSU

Late submissions will be subject to audit

Trustee requirements

FSSU

Financial Services Support Unit

15

Charities Regulator Requirements

16

All schools must be registered
(www.charitiesregulator.ie)

RCN – on school headed paper, website, fundraising material

Update board of management members details (referred to as trustees by the charities regulator)

Board members must not be disqualified from being a trustee of the charity under Section 55 of the Charities Act 2009

FSSU

16

Charities Regulator Requirements

17

Review annual report – deadline 30th June

Maintain a register of volunteers

The Charities Regulator expects charity trustees to be able to explain and justify their approach to internal financial controls.

The charity must adequately identify, distinguish and report upon unrestricted, restricted & designated income to enable adequate reporting upon both income and reserve.

FSSU

17

Fundraising

18

Any fundraising activities should be approved in advance by the board

Always two people involved

Financial report to the board

Guidelines for Charitable Organisations on Fundraising from the Public

FSSU

18

Fundraising

19

It is good practice to record the agreement reached between the board and the Parents' Association in relation to such fundraising, including:

- The purpose for which the funds are being raised,
- The manner by which the funds are to be raised,
- The timeline for the transfer from the Parents' Association bank account to the board of any funds raised, and
- The estimated timeframe for the agreed project



19

Recommended
Financial
Reports for the
Board of
Management

20

- A list of balances on all school bank and cash accounts
- A bank reconciliation statement for each bank account
- Income and Expenditure Account report showing actual versus budgeted figures
- Balance Sheet report
- List of all creditors/accruals
- Summary of income/grants received in advance of the next school year
- Capital income and expenditure account report



20

Summary Reports for the Board of
Management

21

Reconciled bank balances	Total I&E for YTD (within budget?)	Total surplus/deficit in the Income and Expenditure account	Large/unusual expenditure incl. fixed assets
Ring-fenced grant balances	Total Income and grants in advance	Unpaid invoices/creditors	Payroll issues
Capital project		Any other issues	



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22

Financial Governance Manual for the Board of Management and Finance Sub-Committee

FSSU > Post-Primary > School Management > School Management in VS Schools > Manuals for VS Schools



Manuals for VS Schools

> Board of Management Training Manual - Financial Management in Voluntary Secondary Schools

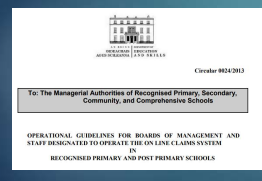
<https://www.fssu.ie/app/uploads/2020/11/FSSU-Board-of-Management-Manual-VSS-September-2025.pdf>



22

23

Internal Controls OLCS



Circular #24/2013

To: The Managerial Authorities of Recognised Primary, Secondary, Community, and Comprehensive Schools

OPERATIONAL GUIDELINES FOR BOARDS OF MANAGEMENT AND STAFF DESIGNATED TO OPERATE THE ON LINE CLAIMS SYSTEM IN RECOGNISED PRIMARY AND POST PRIMARY SCHOOLS

- First approver - Principal
- Second approver
- Inputter
- Separate passwords & usernames for all users
- Board must approve all users



23

24

OLCS



- A report should be read into the minutes of every board of management meeting listing the names of all substitutes and part-time teachers for whom claims have been made on the OLCS system since the last board meeting
- Absence reports from the OLCS must be distributed to all relevant staff once per term. One copy should be approved by the staff member and returned to be filed. The staff member may retain a second copy



24

Revenue Requirements



RCT

VAT

Payroll

Enhanced Reporting Requirements



25

Internal Controls

<https://www.fssu.ie/app/uploads/2025/09/FSSU-Internal-Financial-Controls-Manual-Updated-September-2025.pdf>


Internal Financial Controls Manual for Schools



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Thank You

Any questions please email info@fssu.ie

Tel: 01-269 0677



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